

HOARE MILLER & CO. LTD,
2nd Floor, 5 Fairlie Place, (19 N. S. Road),
Post Box No. 63, Kolkata - 700 001.

Phone : 91 33 2230 4664 / 4721
e-Mail : hoaremiller@gmail.com

CIN : U51909WB1920PLC003570

Date: 13/02/2026

To,
The Calcutta Stock Exchange Limited
7, Lyons Range, Murgighata, Dalhousie,
Kolkata, West Bengal 700001

**Ref: Compliance with Regulation 30 and 33 of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015**

Sub: Outcome of the Board Meeting

Dear Sir / Madam,

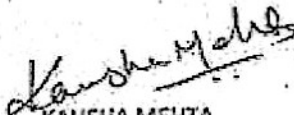
The Board of Directors at their Meeting held on Friday, 13th Day of February 2026, has approved the Un-audited Financial Results for the Quarter ended 30th June 2025 and half year ended 30th September 2025 and Nine month ended 31st December 2025. As per Regulation 33 of Listing Regulations, the Financial Results and Limited Review Report are enclosed herewith for your records.

The Board of Directors also approved the financial results for the said period for its publication in newspaper and stock exchanges.

The meeting of the Board of Directors commenced at 6.00 PM. and concluded at 6.30 PM.

For and on behalf of the Board

FOR HOARE MILLER AND CO LTD


KAUSHA MEHTA
(Company Secretary)



SDP & ASSOCIATES

Chartered Accountants

46C, Chowringhee Road, Flat No. 14A & 14G
Everest House, Kolkata - 700 071
Ph: 91-33-2288-2944 / 4007-5956
4003 3324-25, 4003-5770
9874555527

Email: sandeep@sdpa.co.in
Web: www.sdpa.in

Limited Review Report

To
The Board of Directors
Hoare Miller and Co Ltd

1. We have reviewed the accompanying statement of unaudited financial results of Hoare Miller & Co Ltd. for quarter and six months ended September 30'2025, being submitted by the company pursuant to requirement of Regulation 33 of the SEBI (Listed Obligations and Disclosure Requirements) Regulation, 2015, as amended.
2. This statement is the responsibility of Company's Management and has been approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 "Interim Financial Reporting" (Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013 read with relevant rules issued under and other accounting principles generally accepted in India. Our responsibility is to issue a report on these financial statements based on our review.
3. We conducted our review of the statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the financial statements are free of material misstatement. A review is limited primarily to inquires of company personnel and an analytical procedure applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.
4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying statement of unaudited financial results prepared in accordance with applicable accounting standards and other recognized accounting practices and polices has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 including the manner in which it is to be disclosed, on that it contains any material misstatement.

For SDP & Associates,
Chartered Accountants
Firm Registration No.:322176E



Shivam Rajgarhia

FCA Shivam Rajgarhia
Partner
Membership No. 313496

Place: Kolkata
Date: 13/02/2026
UDIN: 26313496ERDLCW7846

Kolkata Office : 3A, Ram Mohan Mullick Garden Lane, Flat No - 10B, 3rd floor, Raikva, Kolkata - 700 010.
Bengaluru Office : No T-4 189/44, 3rd Floor Shalimar Arcade, Opp 10th Cross, Bus Stop, Wilson Garden, Bengaluru-560027
Mumbai Office : C-1304, FL-13th, Kailas Business Park, Veer Sawarkar Marg, Park Site, Vikhroli, West Mumbai-400079.
Delhi NCR Office : 306, Nipun Plaza, Sector - 4, Vaishali, Delhi (NCR), Ghaziabad, 201010.
Varanasi Office : D-35/223, Second Floor, Jangambari, Above Karur Vyasa Bank, Varanasi - 221001, Uttar Pradesh, India.

M/s. Hoare Miller & Co Limited
CIN No.U51909WB1920PLC003570
5, FAIRLIE PLACE, KOLKATA, West Bengal, India, 700001
Statement of Unaudited Financial Results for the quarter ended 30-09-2025

(Amount in ₹ Lakhs)

Particulars	Quarter Ended			6 Months Ended		Year Ended
	Sep. 30, 2025	Jun. 30, 2025	Sep. 30, 2024	Sep. 30, 2025	Sep. 30, 2024	Mar. 31, 2025
	(Un-audited)	(Un-audited)	(Un-audited)	(Un-audited)	(Un-audited)	(Audited)
Income :						
I Revenue from operations	96.59	87.89	91.10	184.48	170.09	368.40
II Other Income	1.97	2.25	2.41	4.22	3.35	29.11
III Total Income (I + II)	98.56	90.14	93.51	188.70	173.45	397.51
IV EXPENSES						
Employee Benefits Expenses	42.24	44.49	34.77	86.73	69.76	164.09
Finance Cost	0.27	0.26	0.24	0.53	0.42	0.93
Depreciation and Amortisation Expenses	2.80	2.52	3.05	5.31	5.99	12.56
Other Expenses	20.74	39.54	36.26	60.29	66.14	151.96
Total Expenses	66.05	86.82	74.33	152.86	142.31	329.53
V Profit Before exceptional items and tax (III - IV)	32.52	3.32	19.18	35.84	31.14	67.98
VI Exceptional items	-	-	-	-	-	-
VII Profit before Tax	32.52	3.32	19.18	35.84	31.14	67.98
VIII Tax Expenses :						
a) Current Tax	7.15	0.73	3.32	7.88	6.64	13.28
b) Deferred Tax	(0.24)	(0.17)	(0.34)	(0.42)	(0.62)	(2.79)
c) Tax related to earlier years	-	-	-	-	-	0.15
IX Profit / (Loss) for the period / year (VIII - IX)	25.61	2.77	16.20	28.37	25.12	57.34
X Other Comprehensive Income / (Loss)						
Items that will not be Reclassified to Profit or Loss:						
Re-measurements of Defined Benefit Plans	-	-	-	-	-	(1.50)
Income Tax relating to above Items	-	-	-	-	-	0.38
Total Other Comprehensive Income / (Loss)	-	-	-	-	-	(1.12)
XI Total Comprehensive Income for the Year	25.61	2.77	16.20	28.37	25.12	56.22
XII Paid up equity share capital (Face value of ₹ 10 each)	35.20	35.20	35.20	35.20	35.20	35.20
XIII Other Equity	-	-	-	-	-	-
Earning Per Share (Face value Rs. 10/- per share)						
(a) Basic (₹)	7.27	0.79	4.60	8.06	7.14	15.97
(b) Diluted (₹)	7.27	0.79	4.60	8.06	7.14	15.97

Notes:

- The above results have been approved by Board of Directors at their meeting held on 13/02/26. The result have been subject to limited reviewed by the statutory auditor
- The results of the Company have been prepared in accordance with Indian accounting Standards notified by the Companies (Indian Accounting Standards) Rules, 2015, prescribed under section 133 of Companies Act, 2013, and other recognized Accounting practices and policies to the extent applicable.
- The financial results for the quarter and half year ended 30th June 2025, have been prepared in accordance with the recognition and measurement principles laid down in Ind As-34 - "Interim financial Reporting" prescribed under section 133 of the Companies Act, 2013
- Previous year figures are regrouped and rearranged wherever considered necessary.

For SDP & Associates
Chartered Accountants
Firm Registration No.322176E

Shivam Rajgarhia
.....
(FCA Shivam Rajgarhia)

Partner
M.No. 313496

13/02/2026
KOLKATA



For and on Behalf of the Board of Directors
For Hoare Miller & Company Ltd.

Govardhan Das Agarwal
.....
Managing Director
Govardhan Das Agarwal
(Managing Director)
DIN-00545428

M/s. Hoare Miller & Co Limited
CIN No.U51909WB1920PLC003570
5, FAIRLIE PLACE, KOLKATA, West Bengal, India, 700001
Segment wise Revenue, Results, Assets and Liabilities

(Amount in ₹ Lakhs)

Particulars	Quarter Ended			6 Months Ended		Year Ended
	Sep. 30, 2025	Jun. 30, 2025	Sep. 30, 2024	Sep. 30, 2025	Sep. 30, 2024	Mar. 31, 2025
	(Un-audited)	(Un-audited)	(Un-audited)	(Un-audited)	(Un-audited)	(Audited)
1 Segment revenue						
(a) Data Processing	52.73	51.09	50.26	103.82	100.25	202.99
(b) Rental Business	43.86	36.80	40.84	80.66	69.84	165.41
Total	96.59	87.89	91.10	184.48	170.09	368.40
2 Segment Results						
Profit Befor Interest and Tax						
(a) Data Processing	49.65	24.15	30.49	73.80	65.29	112.44
(b) Rental Business	25.11	23.67	23.47	48.78	35.61	119.62
Total	74.76	47.82	53.96	122.57	100.90	232.06
Less:						
Other un-allocable (income) net of un-	42.24	44.49	34.77	86.73	69.76	164.09
Profi Before Tax	32.52	3.32	19.18	35.84	31.14	67.98
3 Segment Assets						
(a) Data Processing	28.16	27.92	21.88	28.16	21.88	17.08
(b) Rental Business	48.99	41.78	44.84	48.99	44.84	50.46
(c) Un-allocated	975.63	956.04	934.72	975.63	934.72	968.44
Total Assets	1,052.78	1,025.74	1,001.44	1,052.78	1,001.44	1,035.98
4 Segment Liabilities						
(a) Data Processing	-	-	-	-	-	-
(b) Rental Business	30.05	27.84	28.11	30.05	28.11	28.00
(c) Un-allocated	47.40	48.17	57.47	47.40	57.47	61.03
Total Liabilities	77.45	76.01	85.58	77.45	85.58	89.02

Notes :

- 1 Segment results have been prepared in accordance with Ind AS 108 – Operating Segments.
- 2 Segment revenue, results, assets and liabilities (if disclosed) are based on accounting principles consistent with those used in the preparation of the financial statements.
- 3 Items which are not directly attributable to any segment (such as corporate income/expenses, finance cost, tax expense, etc.) are shown as unallocated.
- 4 Previous period / year figures have been regrouped or reclassified, wherever necessary, to make them comparable with the current period figures.

For SDP & Associates
Chartered Accountants
Firm Registration No.322176E

Shivam Rajgarhia

(FCA Shivam Rajgarhia)
Partner

M.No. 313496

13/02/2026
KOLKATA



For and on Behalf of the Board of Directors
For Hoare Miller & Company Ltd.

Govardhan Das Agarwal
Managing Director

Govardhan Das Agarwal
(Managing Director)
DIN-00545428

M/s. Hoare Miller & Co Limited
CIN No.U51909WB1920PLC003570
5, FAIRLIE PLACE, KOLKATA, West Bengal, India, 700001
Balance Sheet as at 30/09/2025

(Amount in ₹ Lakhs)

Particulars	As at	
	Current half year end	Previous year end
	30.09.2025	31.03.2025
A ASSETS		
1 Non-Current Assets		
(a) Property, Plant & Equipment	374.23	370.00
(b) Capital work-in-progress	84.00	-
(c) Financial Assets		
(i) Investment	-	-
(ii) Loans	32.51	31.46
(iii) Other Financial Assets	11.61	11.61
(d) Deferred Tax Assets (Net)	11.34	10.93
(e) Other non-current assets	150.00	50.00
Total Non Current Assets	663.69	473.99
2 Current Assets		
(a) Financial Assets		
(i) Trade Receivables	59.78	42.46
(ii) Cash and Cash Equivalents	296.57	168.21
(iii) Bank Balances other than cash and cash equivalents	-	309.51
(iv) Other Financial Assets	-	2.09
(b) Current Tax Asset (Net)	17.80	22.31
(c) Other Current Assets	14.27	17.40
Total Current Assets	388.42	561.99
Total Assets	1,052.11	1,035.98
B EQUITY & LIABILITIES		
EQUITY		
(a) Share Capital	35.20	35.20
(b) Other Equity	940.13	911.76
Total Equity	975.33	946.96
LIABILITIES		
1 Non-Current Liabilities		
(a) Financial Liabilities		
(i) Other Financial Liabilities	11.81	10.37
(b) Provisions (Net)	29.84	29.84
(c) Other Non-Current Liabilities	8.44	7.73
Total Non Current Liabilities	50.09	47.93
2 Current Liabilities		
(a) Financial Liabilities		
(i) Other Financial Liabilities	13.90	22.62
(b) Other Current Liabilities	3.16	4.82
(c) Provisions (Net)	1.74	1.74
(d) Current Tax Liabilities (Net)	7.88	11.90
Total Current Liabilities	26.69	41.09
Total Equity & Liabilities	1,052.11	1,035.98

For SDP & Associates
Chartered Accountants
Firm Registration No.322176E

Shivam Rajgarhia

(FCA Shivam Rajgarhia)

Partner

M.No. 313496

13/02/2026
KOLKATA



For and on Behalf of the Board of Directors
For Hoare Miller & Company Ltd.

Govardhan Das Agarwal
Managing Director

Govardhan Das Agarwal
(Managing Director)

DIN-00545428

M/s. Hoare Miller & Co Limited
CIN No.U51909WB1920PLC003570
5, FAIRLIE PLACE, KOLKATA, West Bengal, India, 700001
Cash Flow for the half year ended 30 September, 2025

(Amount in ₹ Lakhs)

Particulars	For the half year ended For the half year ended 30th September, 2025	For the half year ended For the half year ended 30th September, 2024
A Cash Flow from Operating Activities		
Net Profit before Tax	35.84	31.14
Adjustments for Non- Cash & Non-operating Activities		
Depreciation and Amortisation Expenses	5.31	5.99
Finance Costs	0.53	0.42
Expected Credit Loss	-	-
Interest Income	(4.17)	(3.35)
	1.67	3.06
Operating Profit/(Loss) Before Working Capital Changes	37.51	34.20
Adjustment for changes in Working Capital :		
(Increase)/Decrease in Other non-current financial assets	(100.00)	(50.00)
(Increase)/Decrease in loan	(1.05)	5.40
(Increase)/Decrease in Trade receivables	(17.32)	7.98
(Increase)/Decrease in Other current financial assets	2.09	1.07
(Increase)/Decrease in Other current assets	3.13	(45.52)
Increase/(Decrease) in Other non-current financial liabilities	1.45	2.97
Increase/(Decrease) in Provisions (Net)	-	-
Increase/(Decrease) in Other Non-Current Liabilities	0.71	3.18
Increase/(Decrease) in Other current financial liabilities	(8.72)	(8.33)
Increase/(Decrease) in other current liabilities	(1.66)	(3.60)
	(121.37)	(86.86)
Cash generated from Operations	(83.86)	(52.67)
Direct Taxes Paid (Net)	7.91	8.29
Net Cash generated from Operating Activities (A)	(91.78)	(60.95)
B Cash Flow from Investing Activities		
(Additions) / Proceeds from Property, Plant and Equipment & Intangible Assets	(93.55)	(3.64)
Interest Received	4.17	3.35
(Investment)/Maturity of Fixed Deposits with Bank	309.51	70.75
Investment	-	-
Net Cash generated from Investing Activities (B)	220.13	70.46
Net changes in Cash and Cash Equivalents (A+B)	128.36	9.51
Cash and Cash Equivalents at the beginning of the year	168.21	19.38
Cash and Cash Equivalents at the end of the year	296.57	28.89

Notes:

- i) The Cash Flow Statement has been prepared under the "Indirect Method" as set out in Indian Accounting Standard 7 "Statement of Cash Flows"
- ii) Cash and Cash Equivalents as at the Balance Sheet date consist of:

Particulars	For the half year ended For the half year ended 30th September, 2025	For the half year ended For the half year ended 30th September, 2024
Balances with Banks		
In Current Accounts	286.24	20.72
Cash On hand	10.33	8.17
Closing cash and cash equivalents	296.57	28.89

- iii) Previous year's figures have been restated, wherever necessary, to conform to current year's classification.

For SDP & Associates
Chartered Accountants
Firm Registration No.322176E

Shivam Rajgarhia
(FCA Shivam Rajgarhia)
Partner
M.No. 313496

For and on Behalf of the Board of Directors
For Hoare Miller & Company Ltd.

Govardhan Dasgupta
Managing Director
(Managing Director)
DIN-00545428

13/02/2026
KOLKATA

